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study of the John F. Kennedy School of Government, and in doing so revolutionized the field of international relations. Allison originally published the book in 1971. In 1999, because of new materials available, he rewrote the bo

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ESSENCE OF DECISION: EXPLAINING THE CUBAN MISSILE CRISIS. By Graham T. Allison. (Little, Brown, and Company, Boston, 1971.)

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Decision: Explaining the Cuban Missile Crisis helps us understand US's decision-making throughout the thirteen days by allowing us to look through three distinctive conceptual models. The three models shown throughout the book can be used to help understand policies at any level, from domestic to foreign.

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Essence of Decision Graham Allison and Philip Zelikow The updated edition of Graham Allison's 1972 work reconsiders the historical account of the Cuban Missile Crisis with new information from Soviet and American archives

Essence of Decision-Reading Guide

Reading "Essence of Decision" resonates

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with Kurosawa, or maybe Stoppard. We have a central story - one of the great non-events in human history, the moment when the Soviet Union and the United States "came eyeball to eyeball" (as Dean Rusk is said to have said) before someone blinked.

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Essence of Decision ...

Graham Tillet Allison Jr. (born March 23, 1940) is an American political scientist and the Douglas Dillon Professor of Government at the John F. Kennedy School of Government at Harvard University. He is renowned for his contribution in the late 1960s and early 1970s to the bureaucratic analysis of

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decision making, especially during times of crisis. His book Remaking Foreign Policy: The ...

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examination of the pivotal event of the
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Essence of Decision was written in 1971 and attempted to formulate a theory of international political decision-making using public policy decision-making

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theory. In general, this is a great idea. However, Allison uses the wrong case study to support it. The Cuban Missile Crisis is not an example of bureaucratic decision-making.

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Cuban Missile Crisis, 2nd ed. By Graham T. Allison and Philip Zelikow. 352 pp, Addison-Wesley, 1999. Purchase. In this superb update of a classic, the authors take us once again inside the U.S. government's "black box" during the Cuban missile crisis.

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